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J P Charkham  
Adviser to the Governors  
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Sir Adrian Cadbury  
Rising Sun House  
Baker's Lane  
Knowle  
Solihull  
West Midlands B93 8PT

*My Dear Adrian,*

**COMMITTEE ON CORPORATE GOVERNANCE**

I happened to encounter Owen Green at a BIM lunch yesterday, and he promptly bent my ear about the composition of your committee. Although he recognised in highly complimentary terms your own experience and standing, he nevertheless felt it would be an advantage were you to have another industrial<sup>ist</sup> on board. Just to make clear that he was not seeking appointment himself, he went out of his way to say that he would favour someone in their early 50s. I told him that we were not anxious to expand the committee but that I would pass his comment on to you.

*Yours ever  
Janin*